

# Careers in Real Estate Management



For those who manage to make a difference.  ${}^{^{\rm TM}}$ 



# Is a career in real estate management in your future?

Are you seeking a career that offers the opportunity for challenge and advancement, a day-today job filled with interesting work, where you can make a difference in the lives of others, and a fast-paced, ever-changing environment that rewards effort and ambition?

#### If so, a career in real estate management may be just what you're looking for.

Today's real estate manager is much more than someone who maintains the building and collects the rent — they have a real and immediate influence on the quality of life.

The real estate management profession needs talented people who are seeking this kind of opportunity:

- Those with attention to detail and the ability to communicate with a variety of people
- Those who are technologically savvy and problem solving
- Those who already have strong skill sets (e.g. communication, organization, customer service) but are looking to learn more through training and mentorship

In evaluating career options, four key questions commonly come to mind:

- 1. What would I do in the job?
- 2. How do I prepare for career success?
- 3. How do I get started?
- 4. How much can I expect to earn?

This career guide, developed by the IREM<sup>®</sup> (Institute of Real Estate Management) and funded by the IREM Foundation, is intended to serve as an introduction to the wide array of career opportunities that exist today in the exciting world of real estate management.

# What would I do in the job?

Real estate management requires the utilization of the latest technology to increase operating efficiencies, maximize revenue streams, and monitor property performance.

Real estate management is the administration, operation, marketing, maintenance, and financial oversight of a property to achieve the objectives of the property's owner. It's a service business where managers work closely with both the owners of the properties they manage and the tenants and residents who reside and work within these properties.

### A real estate manager's primary responsibilities fall into five areas:

- Financial management budgeting, accounting, financial and investment analysis, leverage, financing
- 2. Marketing and leasing marketing plans and strategy, advertising and preparing the space for rent, showing the property, negotiating leases, establishing rents
- 3. Management of the physical property maintenance, inspections, operations, capital improvements, sustainability
- 4. Human resource management —managing and leading the people who maintain and support the property's operations
- 5. Legal and risk management —insurance, emergency planning, government regulations, contracts, leases

### Beyond these general functions, the duties and responsibilities vary to some degree based on:

- The position that is held
- The type of property that is managed
- The employer or property owner

"The most exciting part of property management is that every day is different; there is always something new to learn."

Joann Gaskins, Hampton University, Class of 1986

# Positions in real estate management



Real estate management offers career opportunities at many levels — ranging from front-line site managers to company executives. In addition, a variety of positions accounting, marketing, leasing, maintenance, human resources — support overall real estate management responsibilities.

### Specific real estate management positions generally fall into these broad categories:

- Leasing Agent
- Assistant Property Manager
- Site Manager/Community Manager
- Property Manager
- Regional Manager
- Asset Manager

# Positions in real estate management



#### Leasing Agent

A leasing agent is responsible for renting out housing properties and assisting tenants throughout the rental process. Duties of a leasing agent might include:

- Advertising available properties and holding tours for prospective tenants
- Completing lease applications and assisting with verification of application information
- Handle security deposits and rent payments
- Act as key contact to tenants for any questions or concerns



#### Site Manager/Community Manager

A site manager is responsible for the day-to-day operations of a single property. The site manager forms an essential link between the property's tenants and residents and the property manager. Charged with responsibility for routine operations, the site manager typically is accountable for:

- Maintenance of the physical plant, ensuring that the property is properly maintained, and routinely inspecting the grounds and equipment to determine if repairs or maintenance are needed
- Dealing with technical operations, such as mechanical and electrical systems
- Marketing and leasing the property, showing vacant space, negotiating, and enforcing the terms of rental or lease agreements
- Tenant and resident relations, including handling requests for repairs and resolving concerns. For this reason, strong communication and people skills are required to perform effectively as a site manager
- Collecting rents and maintaining accurate records
- of property activity, including income and expenses, which enables the property manager to chart the financial performance of the property
- Supervising site staff, which generally includes maintenance personnel and leasing agents, as well as contractors who may be performing a variety of services at the property

# Positions in real estate management



#### Assistant Property Manager

An Assistant Property Manager is responsible for overseeing the property/ properties and assisting tenants with any needs. If there is a Property Manager onsite, they will assist the property manager with various duties. An Assistant Property Manager role may include the following responsibilities:

- Inspecting property conditions and coordinating any necessary maintenance
- Handle all questions and concerns from property tenants
- Holding property tours for prospective tenants and answer any questions about the property
- Develop marketing materials to bring in new tenants
- Report any and all issues to the property manager

#### **Property Manager**

The job title of property manager typically is associated with a single large property or several properties. Property managers are directly responsible for maintaining and creating value in properties. This is done by improving the net operating income of a property, which results from optimizing rental and other income to the property and minimizing operating expenses.

- Functions as the liaison between the property owner or owner's agent and site personnel
- Primary responsibility for the tangible asset, which the property represents, and focuses on managing the physical property — overseeing the dayto-day operations of site managers and other site personnel or work contracted out — and on the financial management of the asset
- Designs a management plan for operations that is approved by the owner which includes financial operations, tenant relations, market positioning and community building



#### **Regional Manager**

A regional manager, sometimes called a portfolio manager or supervisor, has responsibility over many properties, frequently covering a broad geographical area. A regional manager monitors property performance, scrutinizing revenues from the portfolio and analyzing costs to ensure a profitable operation. In many cases, responsibility for identifying and analyzing major capital expenditure programs or repositioning a property to ensure highest and best use rests with the regional manager. More routinely, regional managers ensure that the operating and capital budgets for each property are prepared properly and accurately and approved and that monthly operating statements prepared for submission to the owner are in accordance with client objectives.



## Positions in real estate management

- Identifies and analyzes major capital expenditure programs or repositions a property to ensure highest and best use
- Recruits and supervises property managers
- Ensures that the operating and capital budgets for each property are prepared properly and accurately and approved and that monthly operating statements prepared for submission to the owner are in accordance with client objectives

"Property management has infinite possibilities and opportunities for career growth. The experience you gain in property management includes management principles you can use all throughout your life."

Laketa McMillan, Saint Augustine's University, Class of 2011



#### Asset Manager

The focus of a real estate asset manager is on the property as an investment, and decisions made by asset managers are those that impact a property's financial performance. In many cases the asset manager is the representative of the owner and responsible for selecting a third-party management company and monitoring the performance of that company.

The definition of asset management continues to evolve, and the responsibilities an asset manager holds may vary greatly from one professional setting to the next. Still, as a rule, the asset manager always has an eye toward long-term appreciation of the property as well as short-term cash flow.

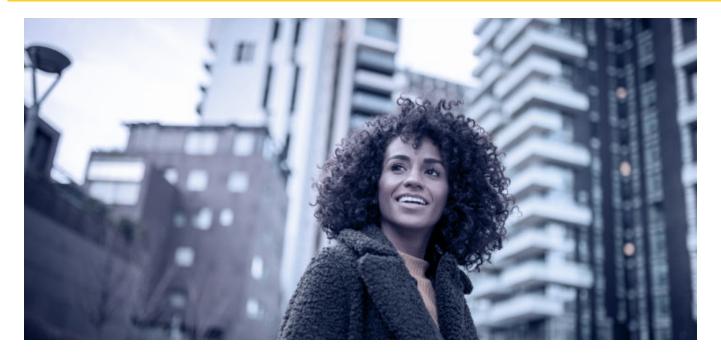
- The manager progresses through the property's life cycle and becomes involved in acquisition through operational oversight throughout the holding period and eventual sale of the property
- Is mindful of changing market opportunities and economic factors affecting tenancy
- Has awareness of financial developments that can lead to alterations in the physical or financial structure of the project itself
- Is knowledgeable about capital markets and financing opportunities



The type of property being managed has a direct impact on the nature of a real estate manager's work. There are a wide variety of property types, each having its own peculiarities and placing unique demands on the manager of that real estate. From a very broad perspective, the types of properties that require management fall into two categories: commercial properties and residential properties.

"I would tell people looking to get into property management to explore both residential as well as commercial property management. Before IREM, I had my mind set on working in residential, but after many great conversations with IREM members, I opened up to new aspects of commercial property management and hope to add some retail locations to my portfolio someday."

Colin Wattonville, University of Nebraska at Omaha, Class of 2018



#### **Commercial properties**

The term "commercial property" in its broadest definition encompasses all real estate development that is not exclusively residential and typically refers to properties where a commercial activity takes place.

- Office buildings
- Specialty office buildings (most notably medical offices)
- Shopping centers, strip centers, malls, retail properties
- Research parks
- Warehouses (space is leased for storage of inventory or materials)
- Self-storage properties or mini-warehouses
- Industrial property (large single-user properties to incubator space for small business start-ups)

#### **Residential properties**

Residential properties are those in which people live, either as rental tenants or as owners. Rental housing ranges from huge apartment complexes in high-rise buildings to single-family homes.

- Apartments conventionally financed rentals
- Apartments government-assisted and affordable housing
- Public housing owned and managed by a local or state governmental agency
- Condominiums, cooperatives, homeowners' associations, and other common-interest developments
- Rental single-family homes
- Mobile home parks
- Single-room occupancy apartments
- Student housing
- Senior housing and housing for the elderly from independent living to full-scale assisted living
- Military housing



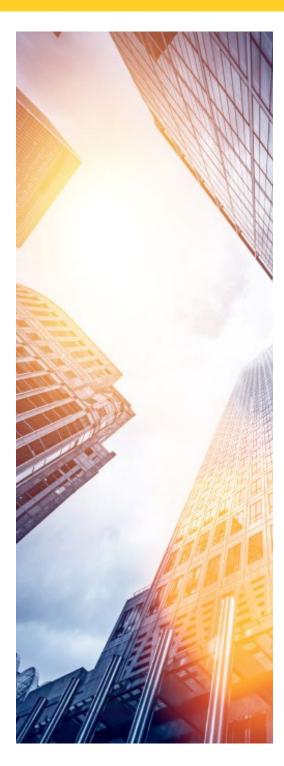
#### Mixed-use properties

One that combines multiple uses within a single project, making it inherently more complex to manage than a single-use property. This complexity can be further increased when there are multiple ownership structures — for example, condominium-owned residential units combined with investor-owned retail space.

- Residential units or commercial space on upper floors and ground floor retail
- Larger mixed-use planned communities
- Mixed-use for entertainment and residential or cultural and industrial use

#### Shopping center overview

Managing and leasing shopping centers generally is more complex because the real estate manager may be directly responsible for the continued growth and success of the retail tenants and their business enterprises. Management determines the tenant mix, with an eye toward selecting retailers who serve the shopping center's customer base and complement the center's existing uses. In addition, managers must provide a clean and safe environment that appeals to shoppers and participate in marketing programs that target the demographics and psychographics of the shopping center's trade area.



#### Office building overview

The office building market is sophisticated and competitive, requiring an experienced and responsive management approach to operations, emergency procedures and parking. Managers of office buildings are challenged with the duty of providing a healthy environment that increases productivity for the employees of the tenants whose businesses are conducted in those offices.

The type of businesses that operate within the property determines all aspects of the building's operations, from amenities offered to optimal building system performance. Emergency procedures may be more involved, parking and the movement of people in and out of the building are management concerns, and the mechanical, safety, and energy conservation systems are highly technical.

#### Industrial overview

Industrial properties function differently in that businesses either move or manufacture products for consumers. Properties vary widely in function and size. In regard to product logistics, managers contribute by providing sophisticated industrial properties where tenants can move, store, distribute, and deliver products in a timely fashion to meet consumer needs on both a domestic and international level.

#### Rental housing overview

Rental housing is affected by the architectural design, the amenities, the neighborhood, the types of residents, the owner's goals for the property, how it is financed and much more. For example, high-rise apartments with sophisticated HVAC equipment and elevators require specialized maintenance, while large garden complexes present challenges in maintaining lawns and recreational facilities.

Managers of residential properties ensure that residents are given a safe, clean, and healthy environment that they call home — contributing to the residents' well-being and the community that surrounds the property. Rental housing is in use 24 hours a day/seven days a week and must meet all the needs of residents' daily lives. This tends to increase the demand for maintenance and repair and service expectations are high. There is an emotional and financial investment in the real estate. For this reason, residential property managers must have strong people skills in addition to administrative skills.

#### Condos overview

Managing associations is quite different from managing residential rentals because of the ownership structures involved. The condominium or homeowners' association acts on common concerns of the property owners, including the hiring of property management service.

Additional skills and knowledge are required for managers of assisted and public housing — managing the balance of the interests of all parties involved, all while understanding applicable regulations. Owners, government agencies, and residents each provide a unique component.

# Organizations who employ real estate managers



Real estate managers are employed by owners of real estate — either directly by the property owner or indirectly through third-party management firms — and the manager's job is influenced by the type of employer.

#### **Property management firms**

Companies that specialize in providing real estate management services to individual and institutional owners of real estate in exchange for a fee. Full-service real estate companies

Companies that provide a full range of professional real estate services, with third-party real estate management being one of them. Their management departments function in the same way as property management firms.

#### Real estate development companies

Real estate managers on staff at development companies are managing properties that are developed by the company and owned by the company.

#### **Commercial banks**

Property and asset managers are on staff to manage the banks' portfolios of investment properties as well as properties held in trust by the bank. They also are on staff to take over management of properties that have been turned over to the banks as a result of foreclosures – sometimes known as REO (real estate owned) properties.

#### Real estate investment trusts

Real estate investment trusts (REITs) represent a way of securitizing

investment properties for groups of investors who pool their funds together to purchase a portfolio of properties. These REITs often employ property managers directly to manage the individual properties and have real estate asset managers.

#### Corporations

Many large corporations have property and asset managers working in their in-house real estate divisions who are responsible for managing the companies' owned properties which are used for conducting their business.

# Organizations who employ real estate managers



#### Government agencies

Real estate managers are on staff managing government housing programs and development programs through municipal, state, and federal housing authorities and nonprofit sponsors. These agencies can include everything from the General Services Administration (GSA) that manages federally owned commercial property to state housing and government real estate departments to local public housing and government agencies.

#### **Insurance companies**

Insurance companies often have real estate in their investment portfolios and thus hire property and asset managers to manage these investment properties they own directly or to provide portfolio management of investment properties for large institutional investors and pension funds.

#### Mortgage brokerage firms

Property and asset managers may be employed by mortgage brokerage firms that provide real estate management services in connection with their role as financial lenders, as well as in marketing properties to potential investors.

#### Religious and charitable organizations

Affordable, low-cost, and no-cost housing is often run by religious or other charitable organizations. Sometimes called supportive housing or affordable housing, this type of property may include a social service component to management — providing training, job-finding, mental health, and other services on site to residents.

# How do I prepare for career success?

# Now that you know what a real estate manager does, how do you gain the knowledge and learn the skills needed to succeed in your career journey?



#### College and university programs

Because real estate management is competitive and increasingly complex, the future will demand exceptional performance from practitioners, including extensive, continuing education.

Real estate has emerged as a field that demands more advanced education. For those entering the field and those seeking career advancement, earning a degree in real estate, while not a requirement for a successful career in real estate management, is highly recommended. Many colleges and universities offer real estate and property management courses, others offer degrees in real estate, and a few offer degrees in property management. See the next page for a list of colleges and universities. Likewise, a bachelor's degree or a master's degree in business administration or finance can provide a meaningful educational foundation in the field.

If a four-year university degree is not an option, two-year colleges and community colleges are viable alternatives and may offer associate degree programs, real estate certificate programs, or continuing education programs in real estate. These can be great sources for education because they offer hands-on, practical knowledge.

Subject areas that support preparation for a career in real estate management include:

- Finance courses to develop analytical and computer skills, gain knowledge of basic financial and accounting principles
- Business courses to gain critical thinking and solid organizational skills, and acquire general business knowledge
- Management courses to develop strong interpersonal skills and business management skills
- Real estate law or business law to acquire understanding of related legal issues
- Communication to cultivate strong written and oral communication skills
- Problem-solving to strengthen critical thinking and solid organizational skills

#### Schools that offer Property Management and/or Real Estate degree programs:

#### (in alphabetical order)

#### American University

Washington, D.C.

- MS in Real Estate
- Graduate Certificate in Real Estate

#### Ball State University Muncie, IN

- MA/MS with Emphasis in ResidentialProperty Management
- BA/BS in Residential Property Management
- Undergraduate Minor in Residential Property Management
- Undergraduate Certificate in Apartment Management

#### Brigham Young University Provo, UT

- BS in Facilities Management California State University, Fullerton Fullerton, CA
- BA in Finance with Real Estate Track

#### Cornell University

Ithaca, NY

- Master of Professional Studies in Real Estate (MPS RE)
- MPS RE / MRP (Masters of Regional Planning) Dual Degree
- Graduate Minor in Real Estate
- Undergraduate Minor in Real Estate

#### Curry College Milton, MA

• BA in Business Management with Residential Property Management Concentration

#### Drexel University

Philadelphia, PA

- MS in Property Management
- BS in Property Management
- Minor in Property Management
- Undergraduate Minor in Real Estate

#### Georgetown University Washington, D.C.

- Master of Professional Studies in Real Estate (MPS RE) with concentrations in:
- Real Estate Development
- Construction Management
- Real Estate Finance
- International Global Real Estate

#### Marylhurst University Portland, OR

• MBA in Real Estate

#### **The University of Alabama** Tuscaloosa, AL

- MS in Finance with Specialization in Real Estate
- BS in Finance with Specialization in Real Estate

#### University of Alaska Anchorage Anchorage, AK

- BBA in Management with focus in the Property Management and Real Estate Concentration
- Undergraduate Minor in Real Estate

#### **University of Baltimore** Baltimore, MD

• BS in Real Estate and Economic Development

#### **University of Central Florida** Orlando, FL

- Professional MS in Real Estate BS/BA in Real Estate
- Undergraduate Minor in Real Estate

#### University of Denver Denver, CO

- BSBA in Real Estate and the Built Environment (MS REBE) with specialization in Real Estate, Property Development and Integrated Project Delivery
- Minor in Real Estate

#### **University of Georgia** Athens, GA

- BBA in Real Estate
- BS in Housing Management and Policy with Residential Property Management Emphasis
- Minor in Housing Management and Policy
- MBA with Real Estate Concentration
- PhD in Real Estate

#### **University of Missouri** Kansas City, MO

- MS in Entrepreneurial Real Estate
- MBA with Emphasis in Real Estate
- BBA with Emphasis in Real Estate

#### University of North Texas

#### Denton, TX

• BBA in Real Estate with Residential

#### Property Management Concentration

- BBA in Real Estate
- Undergraduate minor in Residential Property Management
- Certificate of Residential Property Management

#### **University of Northern Iowa** Cedar Falls, IA

- BA in Real Estate
- Undergraduate Minor in Real Estate
- Undergraduate Minor in Real Estate - Business
- Undergraduate Certificate in Financial and Real Estate Sales for Business Majors

#### University of San Diego San Diego, CA

- MS in Real Estate
- Dual MBA/MS in Real Estate
- BS/BA in Real Estate
- Undergraduate Minor in Real Estate

#### **University of Texas at San Antonio** San Antonio, TX

- BBA in Real Estate Finance and Development
- MBA with Real Estate Finance Concentration
- MS in Finance with Real Estate Finance Concentration
- Graduate certificate in Real Estate Finance and Development

#### University of Wisconsin-Stout Menomonie, WI

- BS in Real Estate and Property Management
- Minor in Property Management

#### Valencia College Orlando, FL

• AS in Residential Property Management

#### Virginia Polytechnic Institute and State University Blacksburg, VA

- BS in Real Estate
- BS in Property Management
- Undergraduate Minor in Real Estate
- Undergraduate Minor in Residential Property Management



"A career in property management becomes exciting when you have an opportunity to make an improvement to the tenant's experience. That could come in the form of a tenant appreciation event, a tenant improvement project, capital projects and pretty much anything new that you can add to a building to make a change. It's exciting to see that joy coming from a tenant and also it becomes a learning experience for you because no two projects are alike, and each comes with its own opportunities and lessons."

Samantha Ogden, Howard University, Class of 2007

#### Internships

The best introduction to any career is first-hand experience, and an internship can provide this. Internships present an opportunity to "try the job on for size" by presenting a chance to experience the management business before committing to the field. An internship offers the opportunity to learn new skills and begin building a professional network of colleagues in the industry.

It's not uncommon for successful internships to conclude with job offers. After all, for employers, internships create an opportunity to take a good look at potential job candidates and assess their knowledge and abilities and how the interns might fit into the organization.

Some university real estate programs require an internship, and the school will assist in arranging internship opportunities and may offer college credit.

#### Informational interviews

An informational interview is an interview conducted to collect information about a career field, industry, or company. An informational interview with a real estate management practitioner is an opportunity to hear first-hand what a property manager does, gain some insights into the skills and experience required to succeed, find out about typical career paths.

#### Job shadowing

Another way to gain information about careers in real estate management is through job shadowing. Job shadowing is a short-term (usually one day or less) career-exploration experience that creates an opportunity to learn more about a career by shadowing a practitioner and experiencing it first-hand. While closely related to informational interviews, job shadowing has the added benefit of providing a glimpse at what it's like working as a property manager — what the work environment is like, some of the skills that are required — while at the same time providing an opportunity for lots of questions.

#### **Professional organizations**

Almost every profession has a professional organization behind it that plays a critical role in establishing best practices and ethical standards, offering education and knowledge transfer, and creating forums for networking and idea exchange.

Most give professional certifications and designations that are a supplement to and sometimes necessary for a successful career. According to one national poll, 86% of hiring managers surveyed cited involvement in trade or industry associations as beneficial to an employee's career.

The benefits of belonging to an industry-leading association are limitless. It is through membership associations that many business contacts and deals are made.

IREM (Institute of Real Estate Management) supports members through training, professional development, and collaboration.

Not only does IREM offer <u>numerous benefits</u> at a national level; its 80 chapters in the US and 16 international chapters provide opportunities for education on local issues as well as excellent networking.

IREM offers several certifications and membership options based on your career stage.

Of special note to those considering or just beginning a career in real estate management are:

<u>Student membership</u> — for full-time students attending an accredited college or university

<u>Associate membership</u> — for newcomers to the field and others seeking access to IREM's benefits and services

#### **Real estate licensing**

All states in the United States have real estate licensing regulations, and most states require a real estate license to practice third-party real estate management. The specific regulations governing real estate licenses vary from state to state and position to position. Real estate licensing agencies often require specific education to obtain the license at the outset, plus continuing education to maintain the license.

#### **IREM** certifications

The true value of an IREM certification in real estate management is the credibility it registers with property owners and employers who want to be confident they are selecting competent and ethical managers to work in their companies and be accountable for their real estate investments. IREM offers three certifications for real estate managers:



<u>Certified Property Manager</u> — For property and asset managers of any property type who are ready to achieve their desired endgame of lifelong career success.

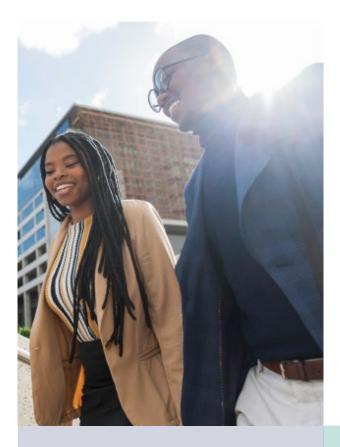


<u>Accredited Residential Manager</u> — For residential property managers newer to the profession and aspiring to take the next step in their careers and gain control over their future.



<u>Accredited Commercial Manager</u> — For commercial property managers newer to the profession and aspiring to take the next step in their careers and gain control over their future.

### IREM starter courses



#### Managing Residential Properties - RES201

A comprehensive, one-stop-shop solution to understanding and implementing the essentials of residential property management. From operations to finance to human resources, you'll get every skill you could possibly need to optimize residential management and enhance your reputation in your marketplace.

#### Managing Commercial Properties - CML201

A comprehensive online course covering all the bases for commercial property management in an interactive, hands-on format. Students will apply knowledge concepts right away by engaging in the decision-making process for a variety of property types, including office buildings, shopping centers, and industrial properties.

"Property management excites me because of the constant challenges that arise. This field has allowed me to learn about a wide variety of industries and I know that I've only scratched the surface." Jennifer Kautz, CPM®, Piedmont

Office Realty Trust, Minneapolis, MN

# FOUNDATION

The IREM Foundation supports initiatives developed or endorsed by IREM that increases diversity, the engagement of young professionals, and expansion of industry knowledge. The Foundation offers scholarships for IREM members looking to offset the costs of pursuing a certification.

iremfoundation.org

# How do I get started?

Career opportunities for real estate managers are extensive. Job growth among real estate managers is expected to accompany the projected expansion of the real estate and rental and leasing industry.

Occupation	Number of employment positions 2020	Change 202 Number	20-2030 Percent
Property, real estate, and community managers	364,100	+11,400	3%

#### Networking

The number one way most college graduates find employment is through networking. This applies to students looking for their first jobs, as well as those making career changes or business moves.

For students, the best ways to do this are by talking to people who are currently working in the real estate management field, letting your professors know what types of jobs interest you, socializing with your fellow classmates and alumni, and taking part in career days. You should make a list of everyone you know who can help you out and put in a good word for you. The list should include parents, friends, previous employers, and professors. Anyone who might have a possible job lead or know someone who can help should be on the list.

#### Young professional programs

Many real estate professional organizations have young professional programs that bring together like-minded pre-career students and early-career practitioners. These groups typically offer career development and networking programs tailored to individuals who are just entering the workforce.

#### Real estate clubs

For college and university students, real estate clubs offer outstanding networking opportunities, not only with other students, but, more importantly, with industry professionals with whom the clubs frequently interact. Because student clubs can be successful in fostering awareness of careers in real estate and property management, IREM encourages the formation of such clubs and supports those that apply for and gain recognition as IREM Student Clubs.

#### Industry and community events

Events organized by professional associations, a local community, or charitable organizations, all have one thing in common — they bring people together.

The IREM Global Summit is unique in that it provides a plethora of professional learning opportunities designed to strengthen skills and stay current with industry topics. The conference occurs every fall in desirable locations.

IREM and other professional associations and trade groups also have local chapters and affiliates throughout the United States that conduct regular meetings, sponsor educational programs, and host networking events. These can be invaluable in creating local connections with industry practitioners.

"Good property management matters for the community. A wellrun community can create good relationship, maintain them, and make an influence on the surrounding communities and people."

Arty Fonov, University of Alaska Anchorage, Class of 2019

# Online job boards



And while popular job boards remain, attention has shifted to niche job boards that allow employers to get résumés or responses from people who are relevant.

Placing a résumé on a niche, industryspecific job board gives you, the job candidate, more credibility and displays serious interest in the industry.Be sure to visit every site you can, evaluate those that offer the most advantages, and bookmark your favorites. Study the job listings to get a feel for which sites offer the most jobs in your field.

For those seeking a job in real estate management, the first stop should be IREM's job board — **IREMjobs.org** free for job seekers. Because the site is administered by IREM, its listings are specific to the real estate management profession.

#### Online job boards enable job seekers to:

- Search through or browse through multiple jobs
- Research employers
- Read informative career and business articles
- Create a résumé using online templates
- Post a résumé for employers and recruiters to search
- Automatically receive job notifications by email
- Attend virtual job fairs and locate live
- career events
- Network through bulletin boards, chat rooms, and newsgroups
- Explore college and diversity resources, and much more

#### Social media

Employers are increasingly turning to social media to recruit potential job candidates, attract candidates with specific skill sets, and provide access to candidates seeking more information about the company and available positions. While LinkedIn is the most widely used social network for employers, Facebook, Twitter, and others also are used. If you want those employers to find you — you must be active and visible on these sites.

Let people know you are looking, recognize social media for its networking capacity, create a comprehensive and robust LinkedIn profile that tells the story you want employers to hear while keeping your Facebook profile private, join industry conversations via Twitter, and participate in industry blogs by responding to postings that show your interest in and knowledge about the industry.

#### Résumés

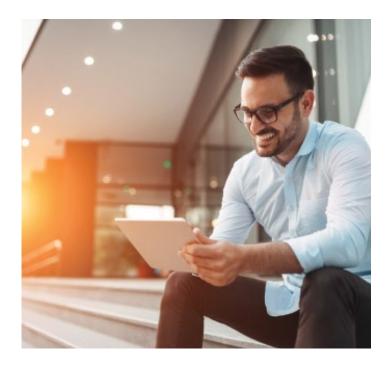
Searching for a job requires a neat, accurate, typo-free, updated résumé to send and hand out to prospective employers.

Work experience is obviously the most vital piece of information on a résumé, even if only part-time or internship positions. It shows recruiters you are responsible and know how to hold down a job. When describing previous employment, use statistics and data showing you produced results. Also, tailor your résumé to the job you are applying for by using keywords and phrases from the job description. Remember, first and foremost, real estate management is all about dealing with people and problems. Any information you can provide about how you have handled a problem or experience you have had in a leadership position will do wonders in getting your résumé noticed. Showing you have a passion for serving others and a can-do attitude will make a statement about your abilities.

#### Interviewing

The purpose of an interview is to help the employer get to know you better — and to help you get to know the organization. Your actions and responses should be directed toward telling the employer as much as possible about you and obtaining as much information about the organization as you can.

Before going on an interview, research the company and be prepared to ask intelligent and well-thought-



out questions. Find out as much as you can about the company through its website, industry associations, employees, business journals, etc. — anything that will give you more insight to the company and its culture. You can even visit one of the company's properties before your interview.

Respond with replies that are clear and relevant. Pausing for a moment to gather your thoughts is not only helpful but wise. Get directly to the point, and only discuss the facts needed to respond to the question, being always truthful and positive.

Prior to the interview, take the time to think through answers to typical interview questions. Formulating your answers in advance and practicing them aloud will help you solidify your thoughts and ultimately give you more poise and confidence during the actual interview.

Finally, make sure you bring a pen and paper to the interview, and use them. It will show you are genuinely interested in being the person to fill the position. If nothing else, it enables you to jot down the names and titles of the people you met so you can send them a follow up thank you letter.

What you do after the interview is also important. Always send a thank you letter (handwritten or email) to all the individuals who interviewed you. Keep it short but do reinforce your interest in the position.

# How much can I expect to earn?



The real estate industry attracts individuals with entrepreneurial attitudes who view challenges as opportunities and hard work as a springboard to advancement and success.

The ever-changing nature of the real estate industry has created and continues to create employment and career possibilities for those committed to continuous improvement, performance excellence, and the highest quality and level of service to customers. Individuals entering or advancing within the real estate industry have more and a wider range of job prospects than ever before.

Cash compensation (the combined annual base salary and incentive bonus) for those entering the business is contingent upon several factors including, but not limited to:

- Geographic location
- Experience
- Educational level
- Achievement of one or more professional credentials
- The position and primary job responsibilities
- The industry sector and employer

In addition to base salary and the potential for an annual incentive bonus, other benefits may also include:

- Health care benefits
- Pension and 401(k) plans

- Flextime
- Housing allowance (occasionally provided to on-site multifamily property managers)
- Membership in professional associations
- Continued education and training
- Participation in equity ownership of real estate or company ownership

#### Compensation data

There are several sources of compensation data for the real estate management industry. IREM performs profile and compensation studies of its CPMs and ARMs every three years.

#### IREM - Average compensation of ARM members by years of experience

Years of experience	Salary	Total compensation
1-3	\$51,360	\$59,358
4-6	\$57,376	\$66,391
7-10	\$57,415	\$66,649
11-15	\$65,522	\$80,101
16-20	\$66,680	\$77,590
21+	\$74,774	\$84,530

Source: Institute of Real Estate Management ARM Profile and Compensation Study, 2019 Edition

#### IREM - Average compensation of CPM members by years of experience

Years of experience	Salary	Total compensation
Less than 10	\$80,222	\$92,939
10-14	\$100,978	\$126,497
15-19	\$103,805	\$130,166
20-24	\$118,469	\$147,006
25 +	\$132,929	\$191,409

Source: Institute of Real Estate Management CPM Profile and Compensation Study, 2019 Edition

# IREM engages and supports students and others preparing for a career in real estate management



#### So You Want to Be a Property Manager

Are you interested in learning more about property management? Do you wonder what a property manager does every day? This 1-hour self-paced online course provides an overview of the profession and outlines the knowledge and skill sets necessary to succeed. Discover why property management is a growing field of choice for students, young professionals, and career changers.

After attending this course, participants will be able to:

- Describe an overview of property management
- List the key tasks and responsibilities of a property manager
- Explain what a day in the life of a property manager looks like
- Identify trends impacting the profession

#### <u>Register here for this free course</u>

#### Student membership

IREM student membership is free for full-time college and university students. Students get direct benefits and services as well as networking and visibility at local, regional, and national IREM events until they graduate. Students also receive a complimentary IREM Associate membership after graduation for one year.

#### Associate membership

IREM Associate membership is great for those in real estate management or anyone new to the field or exploring it as a career option.

Benefits include:

- Local connection through an IREM chapter
- Career support materials
- A pulse on the real estate management industry through newsletters & publications
- Discounts on books, courses, conferences & webinars
- Free resources

#### IREM Student Leaders

Each year, 10 outstanding college/university students who have demonstrated academic achievement and are looking to pursue a career in real estate management will be chosen for the IREM Student Leaders Program. These students will move through the program as a cohort through the end of the year, taking part in webinars, mentorship and being recognized through IREM media channels and at the IREM Global Summit. Learn more.

#### Other IREM resources

- IREM blog quick access to information on the real estate management industry fundamentals & the latest news and trends
- <u>IREM Foundation</u> provides scholarships to off-set the costs of courses associated with IREM certification courses.

#### Join today: irem.org/membership



### Hi, we're IREM®

For over 85 years, our members have made us the world's strongest voice for all things real estate management. Almost 20,000 leaders in commercial and residential management call this home for education, support, and networking. Our CPM®, ARM®, ACoM, and AMO® certifications are internationally recognized symbols of ethical leadership and a well-managed property. And our tools deliver decades of on-the-job know-how to help members get even better at what they do. Put simply – IREM and its members are here to elevate the profession. If you know real estate management, come get to know us. **irem.org** 

#### **IREM Foundation**

We believe that well managed real estate leads to thriving communities, and we value providing access to education and resources that assist those in the real estate management profession. The IREM Foundation is a 501(c)(3) nonprofit public charity and was established in 1977. The Foundation is exclusively supported through donations from IREM members. Visit us at **iremfoundation.org**.

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For information about the real estate management profession and IREM, visit **irem.org**